



# **FY19 Budget Performance Review**

October 1, 2019

# 1. FY19 PERFORMANCE SUMMARY

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## 1.1 SUMMARY

1. The FY19 Performance Review is being issued after the close of the 2019 financial year



6. **Investment Management:** Assets held in trust by the World Bank are maintained in a FRPPLQJOHG WUXVW IXQGV LQYHVWPHQW SRUWIROLR WKH :RUOG %DQN¶V 7UHDVXU\ LQFOXGLQJ WKH 7UXVW ) manages the Board and charges each participating trust fund an investment management fee in the amount of 3.5 basis points (i.e. 0.035%) on the average annual balance of a trust fund.
7. **Accounting and reporting:** Costs are based on the management of the accounting model for the GAFSP Trust Fund and maintenance of appropriate records and accounts to identify contributions and other receipts as well as GAFSP Trust Fund commitments and transfers to Supervising Entities. This also includes staff time associated with the preparation of financial statements and arrangement of the individual external audit.
8. **Legal Services:** Costs are determined based on the time required to finalize and/or amend Contribution Agreements with Contributors and Transfer Agreements between Supervising Entities and the Trustee. Costs also include staff time needed for policy advice, legal review of financial documents and drafting new legal documents as well as amending the existing legal documents for the GAFSP 7 U X V W ) X Q G ¶ V R S H J D W L R Q D V Q H F H V V D

## 2.2 COORDINATION UNIT

9. The CU finished FY19 under budget by \$575k (or 18%). Actual expenditures were \$21 million against an approved budget of \$266 million. With the exception of the Steering Committee & Working Group activities and the Portal, the budget variance reflects savings across the board, noting that the FY19 Budget was approved on the basis of a status quo program. The notably large variance in the Steering Committee & Working Group activities was a direct result of the increased support to the GAFSP restructuring activities, which was offset by the savings redeployed from other business areas. The CU also experienced a temporary reduction in staff cost primarily resulting from the Program Manager's departure in the last quarter of the financial year as well as cost savings achieved through operational efficiencies gained from redistribution of work when staff are on leave. Table 2.2 provides a breakdown of expenses by thematic area that are discussed in further detail below. The CU will return a total of \$575k in undisbursed funds from its FY19 budget to the GAFSP Trust Fund.

**Table 2.2: CU FY19 Cost by Task/Thematic Area**

### 2.2.1 Coordination Unit Activities and results

10. Below summarizes W K H & 8 ¶ V D F W L Y L W L H V D Q G I L Q D Q F L D O U H V X O

- x **Core CU (29%):** The Core CU work includes overall Program leadership and administration, administrative support activities to sustain the unit, and the development and implementation of program specific management tools, procedures and systems supporting the SC and the Program as a whole. The bulk of unused funds primarily represents budget earmarked to support the Resource Mobilization effort, which was subsequently funded through a supplemental allocation approved by the SC for RM.
- x **Outreach Advocacy, and Partnerships (17%):** This business area involves outreach activities and non-project specific liaison with external stakeholders (workshops, conferences,

program advocacy agenda. Outreach Activities in FY19 were particularly important being the full inaugural year for key developments on and towards the GASFP Restructuring agenda and the Resource mobilization ancillary activities. Outreach activities included, inter alia, The 2018 UN High Level Political Forum (HLPF), New York; Committee on World Food Security & ) 6 5 R P H 8 1 D Q G \* P H H W L Q J V 1 H Z < R U N \$ I ' % ¶ V Johannesburg and several other bilateral meetings throughout the year with GAFSP stakeholders. The budget balance is a result of the reallocation of staff resources to other business areas as well as efficiency gains in travel (emission composition, combining and

redeployment of staff resources necessary to support the working group efforts for the GAFSP restructuring.

- x **Knowledge Forum (32%):** The expenses in this area include costs associated with the meeting logistics as well as participant costs and personnel associated with the planning and execution of the Knowledge Forum. The Forum took place in May 13-15, 2019 at the World Food Programme Headquarters in Rome. The savings primarily reflect lower staff costs and travel expenses.
- x **The Missing Middle Initiative (MMI) (35%):** 7 KLV H [ S H Q V H D U H D U H S U H V H Q W support to the MMI initiative funded from its administrative budget. These costs primarily involved staff, consultant, and travel expenses to support one project launch in FY19 (October 2018 Senegal), and efforts to produce the lessons learnt from the initial phase of implementation of all MMI projects. It also includes initial preparations for an MMI workshop scheduled for FY20 in Senegal.
- x **Portal (-7%):** System enhancements were made to the online Portal that provides a live web-based platform for GAFSP reporting and portfolio management to improve functionality and product capabilities. The higher expenditures in FY19 are a result of additional priority enhancements identified for the Portal during the year as well as maintenance costs covering the last quarter of the fiscal year.

## 2.3 MONITORING & EVALUATION

11. This section discusses the M&E expense outcome for FY19. Table 2.3 summarizes the overall FY19 expense outcome for CU M&E and Geo-referencing M&E. **The CU will return a total of \$239k to the GAFSP Trust Fund representing funds remaining in its FY19 budget for support to Monitoring & Evaluation**

**Table 2.3: M&E FY19 Approved Budget vs Actual Expenses**

### 2.3.1 M&E Activities and results

12. Below summarizes the M&E activities:

- x **The CU M&E** expended \$1.2 million, which includes staff and consultant costs. The CU M&E framework, including the M&E framework, including the budget balance prior to the start of staff resources.
- x **The Geo-Referencing M&E** resulted in the following:



